

Aboriginal and Torres Strait Islander Health Practice Chinese Medicine Chiropractic Dental Medical

Medical Radiation Practice Nursing and Midwifery Osteopathy
Pharmacy
Physiotherapy
Podiatry
Psychology

Optometry

Occupational Therapy

Australian Health Practitioner Regulation Agency

# Request for Tender -

# National health impairment program: Referral, treatment and rehabilitation service for regulated health professionals

15 January 2014

Part A – Information for tenderers

#### 1. Purpose of this document

This document is a Request for Tender (RFT) and has been prepared to provide information to assist prospective tenderers in the preparation and submission of tenders for a project that will explore the need for, and the value of, a national referral, treatment and rehabilitation service for regulated health professionals.

In issuing this RFT, AHPRA seeks to identify tenderers:

- able to provide the goods or services in the manner set out in the specification;
- able to demonstrate a commitment and ability to working in collaboration with AHPRA over the term of any agreed contractual period to continuously seek improvements in value, efficiency and productivity in connection with the provision of the goods or services; and
- prepared to work with AHPRA to continue to identify opportunities for improvement in the quality and level of service provided, for the mutual benefit of both the AHPRA and the contractor.

#### 2. Background

#### **AHPRA**

The Australian Health Practitioner Regulation Agency (AHPRA) was established in July 2010 to improve the quality and safety of Australia's health services through a modernised national regulatory system for health professionals.

AHPRA has an office in each state and territory responsible for the majority of operational matters and there is a national office in Melbourne. AHPRA reports to the Australian Health Workforce Ministerial Council (Ministerial Council). AHPRA supports the operations of the National Boards for each profession covered by the Ntional Scheme, and the state and territory boards and committees established by the National Boards.

The services provided by AHPRA to the National Boards employ best practice approaches to regulation and cover registration functions, the management of a national public register of health practitioners, the handling of notifications on behalf of the National Boards and, subject to decisions by states and territories, responsibility to the National Boards for the highest standards of professional investigations and disciplinary prosecutions.

The fourteen health professions included in the scheme are:

- Chiropractic
- Dental
- Medical
- Nursing and midwifery
- Optometry

- Osteopathy
- Pharmacy
- Physiotherapy
- Podiatry
- Psychology

Chinese medicine

- Aboriginal and Torres Strait Island Health Practice
- Medical radiation practice
- Occupational therapy

#### The contract

The Nursing and Midwifery Board of Australia (the National Board) own and sponsor the project through their Policy Committee. The Executive Officer is the representative of the National Board for all matters related to the project. The Program Manager and Policy Manager will attend to detailed matters with respect to project delivery and policy development respectively on the Executive Officer's behalf.

#### 3. Overview

AHPRA, on behalf of the National Board, is seeking suitably qualified and experienced parties to conduct comprehensive review of the role of national and international regulators in relation to referral, treatment and rehabilitation programs for health professionals with a health impairment, in accordance with relevant regulatory frameworks in force nationally and internationally.

The project proposes to review the literature as well as identify and study health models that are associated with regulated health professions internationally and in Australia, to inform National Board deliberations on referral, treatment and rehabilitation services for nurses and midwives. A cost-benefit analysis of models for a national program identified as suitable for health professions in Australia that aligns with the Board's regulatory role and function will be undertaken as a part of the project.

This exploratory study will require approximately 11-12 months to complete a report that includes:

- a. the outcomes of a literature review relating to international and national approaches and/or models of health care services for regulated health professions with a health impairment;
- a comprehensive review of the role a regulator such as the Nursing and Midwifery Board of Australia may play in supporting an independent national program for nurses, midwives and students of nursing and midwifery with a health impairment and that is in accordance with the Health Practitioner Regulation National Law as in force in each state and territory (National Law).
- c. identification and review of existing approaches and/or health care programs for nurses, midwives and students of nursing and midwifery with health impairment and other regulated health professions in Australia and where appropriate, internationally.
- d. Cost-benefit analysis and recommendations of models for a national program suitable for the National Board's deliberation.

The outcome of this exploratory study will inform the National Board's determination as to the appropriateness of a regulatory authority supporting the provision of an independent national program for nurses, midwives and students of nursing and midwifery with a health impairment.

Key dates for this tender are indicated below. These dates are advised as a **guide only** to projected timelines. AHPRA will make every effort to maintain this schedule, but reserves the right to vary dates.

#### **Key dates**

| Request for tender released            | 15 January 2014  |
|--|------------------|
| Last day for questions / clarification | 24 January 2014  |
| Responses published on website         | 28 January 2014  |
| Closing date for submission of tenders | 14 February 2014 |
|  | (2pm Aust EST)   |
| Last day for short listing responses   | 4 March 2014     |
| Interviews conducted (if required) by  | 25 March 2014    |

| All tenderers advised of tender outcome by | 24 April 2014 |
|--|---------------|
| Contract Commencement Date                 | 28 April 2014 |
| Contract Completion Date (estimated)       | 23 March 2015 |

The period of service is to commence on the Commencement Date (refer Key dates table).

The successful tender will provide a project management plan, communication strategy and plan and a risk matrix in liaison with the Program Manager for presenting to the 6 May 2014 Policy Committee meeting at project inception.

The maximum contract period may be the nominated Completion Date inclusive of any Extension Options (if specified), as per the *Key dates table*. Note: Dates are indicative only.

AHPRA, in consultation with the National Board, reserves the right to extend the contract period as specified in the contract.

#### 4. The tenderer

The successful tenderer will require a background relevant to the procurement and demonstrated capacity to successfully provide the required goods or services.

#### Status of entity

The tenderer must be a legal entity with which AHPRA is able to contract. The tender submission must describe and provide evidence of the legal status of the tenderer, including their Australian Business Number (ABN).

#### **Understanding of requirements**

The tenderer must demonstrate an understanding of the requirements of the tender.

#### Relevant experience

The tender submission must describe the experience of the tenderer in relation to the provision of similar requirements of the tender. References from or contact details of at least two clients for whom the tenderer previously has carried out similar projects must be provided. Referees must not be members of the Evaluation Panel, and should preferably be from outside AHPRA.

#### Financial, technical, planning and other resource capability

The tender submission must provide sufficient supporting documentation to enable AHPRA to satisfy itself as to the financial, technical, planning and other resource capability of the tenderer to successfully provide the requirements of the tender.

#### Staff competencies

The tender submission must describe the minimum competencies of staff and policies to maintain competency over the period of the contract.

#### 5. Price

Prices quoted should be competitive and commensurate with the key requirements, and/or outputs/deliverables (as specified).

#### 6. Price variation

Any variation to price over the period of the contract must be quantified and justified. Proposed mechanisms for variations must be included in the Tender Response. This should include provision for any extension options (if specified).

#### Part B - Specification

#### 1. Introduction

In late 2011, the Ministerial Council formally requested the National Board consider the continuation of board-funded health programs such as the Nurses and Midwives Health Program Victoria (NMHPV - formerly the Victorian Nurses Health Program), and its expansion nationally for the nursing and midwifery professions. The Ministerial Council also requested that the National Board consult with relevant professional bodies on this matter as part of this process and provide a response to Ministerial Council by April 2012.

The NMHPV was a joint initiative of the former Nurses Board of Victoria (NBV) and the Australian Nursing Federation (Victorian Branch) commencing in 2006. The program was funded by the NBV from registration fees of nurses and midwives in Victoria to provide support and management of nurses and midwives with a health impairment related to mental health and/or drug and alcohol issues until June 2013. The NMHPV is managed independently of the National Board. The National Board subsequently funded NMHPV for an additional year from 1 July 2013 to 30 June 2014. This has been further extended for another two years until 30 June 2016.

In response to the Ministerial Council request, the National Board approved the commissioning of a study titled *The comparative study on services available to support impaired nurses and midwives in Australia*. Siggins Miller was appointed in February 2012 to undertake the study with findings being documented as following:

- A limited number of notifications about nurses and midwives are linked to impairment-related issues.
- There are different approaches across states and territories to managing health impairment within the nursing and midwifery workforce.
- The costs associated with the management of nurse and midwife impairment are spread between different groups in different states and territories, including:
  - AHPRA, on behalf of the National Board in assessing notifications and reaching outcomes
  - the nurse or midwife in compliance with related undertakings or conditions, including medical screening, treatment or counselling, and
  - employers through Employee Assistance Programs (EAPs) or other support programs, for example, additional or replacement staffing costs.

The following RFT is being issued in recognition of a range of factors that include:

- the National Board's stated commitment (November 2012) to work with AHPRA to explore the issue from a cross-profession approach to external health programs that could complement the National Boards' core statutory role in relation to health professional impairment;
- consideration of regulatory research and improvement priorities as part of the National Board's Equity Strategy for best practice regulation for nursing and midwifery;
- the limitations of the Siggins Miller study;
- awareness that different regulators are exploring various regulatory approaches to support health practitioners with a health impairment;
- the National Board's decision in October 2013 to sponsor a project to explore models of national health impairment, rehabilitation and treatment programs for health professionals

#### 2. Objective

The objective of this procurement is to investigate and analyse the evidence relating to national and international health program models and other health support approaches available for regulated health professionals to inform the National Board in determining:

- a. The role of a health profession regulator in supporting independent national referral, treatment and rehabilitation services for regulated health professionals in Australia;
- b. The most appropriate and cost effective means of service delivery for regulated health professionals; and
- c. The most appropriate resourcing for such program(s)

#### 3. Scope

This project requires the successful contracted party to explore the need for, and value of, an approach or health care model for an independent, national health impairment program for referral, treatment and rehabilitation services for regulated health professionals with a health impairment. The project scope includes:

- a) A literature review of national and international regulators' approaches and/or health care models that support and/or manage regulated health practitioners with a health impairment.
- b) Interviews with the relevant subject matter experts in the international regulators' organizations to get a candid view of the benefits and issues with their approach that would not be available in the public domain.
- c) A review of national health profession regulators, including all participating health profession National Boards and the approaches and/or health care models that support regulated health practitioners with a health impairment within Australia
- d) A comparative analysis of the efficacy of referral, treatment and rehabilitation services specifically for regulated health professionals versus generic health services of referral, treatment and rehabilitation
- e) A review of the various roles that national and international regulators play in relation to the models analyzed
- f) An analysis of the appropriateness or otherwise of the various models studied being supported by the National Registration and Accreditation Scheme (NRAS), giving consideration to:
  - a. the Health Practitioner Regulation National Law as in force in each state and territory (National Law);
  - b. the differing health profession National Boards' policies on treatment and rehabilitation of health practitioners with health impairment; and
  - c. the Nursing and Midwifery Board of Australia's policy that treatment and rehabilitation of nurses and midwives with health impairment must be independent from regulation.
- g) A cost-benefit analysis of appropriate international and national approaches or health care models of referral, treatment and rehabilitation that support regulated health practitioners with a health impairment. It is expected that at least four models will be analysed, including examples of joint regulated health professionals' treatment and services and nursing and midwifery specific services.
- h) Key recommendations are developed and comprehensively articulated from the above (a), (b), (c), (d) and (e) to inform the National Board's in its deliberations.

The following is out of scope for this project.

- a) The design, establishment (including cost implications) and implementation of any independent national referral, treatment and rehabilitation services for regulated nurses, midwives or other health professionals with a health impairment
- b) Preliminary and public consultations on any preferred approaches or health care models recommended for regulated health practitioners with a health impairment.

#### 4. Deliverables

The deliverables / outputs of this procurement, including a project management plan with milestones, timelines and quality requirements, a communications plan and risk matrix at project initiation:

- 4.1 Identification and comparative analysis of the referral, treatment and rehabilitation services specifically for regulated health professionals versus generic health services of referral, treatment and rehabilitation
- 4.2 A review of the various roles that national and international regulators play in relation to the models analysed
- 4.3 An analysis of the appropriateness or otherwise of various models being supported by the National Registration and Accreditation Scheme (NRAS), giving consideration to the Health Practitioner Regulation National Law as in force in each state and territory (National Law) – seeking legal counsel as required
- 4.4 A cost-benefit analysis of appropriate international and national approaches or health care models of referral, treatment and rehabilitation that support regulated health practitioners with a health impairment
- 4.5 A final report in a format suitable for publication on the NMBA website available in both MS Word and PDF formats that is inclusive of the above and provides substantive recommendations based on sound findings that provide comprehensive data upon which informed decisions can be made by the National Board and other Health Practitioner National Boards as relevant
- 4.6 Quality requirements are established by the Policy Committee, the National Board and the AHPRA project steering committee
- 4.7 All reports that from the deliverables for this project must use AHPRA templates and editorial style guide.

#### Key dates (indicative)

| Contract commencement date   | 28 April 2014     |
|--|-------------------|
| Project plan (timeline and communications plan) - – attendance Policy Committee meeting  | 6 May 2014        |
| Literature review and report   | 25 July 2014      |
| Report from interviews of international regulators for all identified health professions, national and international health profession regulators including deficiencies in the data available from the literature review and interviews | 19 September 2014 |
| Report from review of all health profession National Board roles and functions under the National Law to fund provision of an independent national program for regulated health practitioners with a health impairment                   | 24 October 2014   |
| Comparative analyses/synthesis of findings   | December 2014     |
| Cost-benefit analysis of suitable international and national health models   | January 2015      |

| Draft final report incorporating the above deliverables, inclusive of substantive recommendations | 20 February 2015 |
|---|------------------|
| Project closure   | 23 March 2015    |

#### 5. Evaluation of tenders

The following evaluation criteria will be used for the evaluation of all tenders and determination of the successful tenderer. Complying proposals will be assessed on a value for money basis. While proposals must be within budget limits, price is neither scored nor weighted.

Evaluation criteria specified as 'mandatory' must be met. Failure against these criteria will mean the tender is designated `non-compliant': non-compliant tenders may be rejected without further consideration unless clearly indicated as alternative, non-conforming proposals and documentation is provided that supports their validity in achieving the requirements of this procurement.

Tenderers are to provide their response to the evaluation criteria below, by completing the tender response at Part D of this document.

| Criterion<br># | Criterion name   | Descriptor   | Expected bidder's response   | Criterion weighted value |
|----------------|--|--|--|--------------------------|
| 1              | professional impairment in the • the issues relating to impairment of health |  | Bidder must demonstrate a strong understanding of the national accreditation and regulation scheme   | Vital<br>(3)             |
| 2.             | Qualifications and experience of key staff                                   | <ul> <li>Appropriate and relevant capability (credentials and experience of at least 5 years) in research design and implementation to ensure scientific principles are applied in a final report and recommendations. Factors include:         <ul> <li>demonstration of contemporary knowledge and understanding of national and international health professional regulatory environments</li> <li>research experience that entails literature reviews, critical analysis and reporting on findings</li> <li>demonstration of experience in cost benefit analysis and health model development</li> </ul> </li> </ul> | Bidder must demonstrate experience in similar research work that has been delivered successfully, including the ability to reflect research findings into an easily accessible report with recommendations and sets of standards | Vital<br>(3)             |
| 3.             | Research methodology   | The ability to clearly document and articulate the research methodology to be used and the rationale for the selection.  | The bidder's approach described must be valid, innovative and effective to ensure delivery of project outcomes and deliverables as specified.  | Highly important (2)     |
| 4.             | Proposed research organisation   | Satisfactory financial, technical support and project management capability to fulfil the specifications of the project as reflected in a submitted workplan with achievable milestones /project outcomes and a proposed budget with fees payable schedule.  | The bidder is available to fulfil the requirements of the tender specification at the times specific and within the designated budget proposed.  | Highly important (2)     |
| 5.             | Communication and stakeholder engagement                                     | Demonstrated experience and excellent track record of successfully engaging, motivating and communicating with a diverse range of stakeholders   | Bidder must be able to provide evidence of national and international stakeholder engagement and a proposed draft high level communications plan   | Vital<br>(3)             |

# Scoring

Tenders will be scored against the following scale:

| Evaluation   | Score |
|--|-------|
| Exceeds all aspects of the evaluation criterion  | 4     |
| Exceeds some aspects of evaluation criterion (and meets all other aspects of the evaluation criterion)   | 3     |
| Meets the evaluation criterion   | 2     |
| Fails some aspects of the evaluation criterion (and meets all other aspects of the evaluation criterion) | 1     |
| Fails all aspects of the evaluation criterion.   | 0     |

# Weighting

The evaluation criteria have been weighted to reflect their relative importance. The weighting scale is:

| Importance of criterion | Weighting |
|-------------------------|-----------|
| Vital                   | 3         |
| Highly important        | 2         |
| Desirable               | 1         |

#### Part C - Conditions of tender

#### 1. General conditions

Organisations or individuals wishing to tender should submit their proposal in accordance with AHPRA's requirements as set out in this document. The conditions under which a response must be made are indicated in this section. Tenderers should familiarise themselves with this document and ensure that their proposals conform. Tenderers are deemed to have:

- examined the tender documents and other information made available by AHPRA to tenderers for the purpose of tendering.
- examined all information relevant to risks, contingencies, and other circumstances having an effect on their tender and which is obtainable by making reasonable inquiries.
- examined statutory requirements and satisfied themselves they are not participating in any anticompetitive, collusive, deceptive or misleading practices in structuring and submitting their tender.
- satisfied themselves as to the correctness and sufficiency of their tenders and that their tendered
  prices are GST inclusive and cover the cost of complying with all conditions of tender and matters
  and things necessary for due and proper performance and completion of work described in the
  tender documents (or if the goods or services are GST exempt, provided reasons for this).

#### **Evaluation process**

Clarification of tender: Where, in the opinion of AHPRA, a tender is unclear, AHPRA may seek clarification from the tenderer. Failure to supply clarification to the satisfaction of AHPRA may render the tender liable to disqualification.

Short-listing: Tenders will be evaluated against the indicated criteria. An initial evaluation will be used to short-list proposals. Tenderers not short-listed may be notified in writing at this stage that their tender has been unsuccessful.

*Interviews:* Following short-listing, one or more tenderers may be approached to make a presentation to and be interviewed by the Evaluation Panel to provide clarification or further information.

Best and Final Offers: Tenderers may be invited, as part of the tendering process, to submit a best and final offer in relation to all or certain aspects of their respective tenders as described in this document (in particular, refer 'Negotiations and Best and Final Offers').

Notification of Final Outcome: All tenderers may be advised in writing of the final outcome of the tender evaluation, including the identity of the successful tenderer.

Acceptance: Non complying tenders may be rejected. AHPRA may not accept the lowest priced tender and may not accept any tender.

#### **Request For Tender**

Status: This Request For Tender (RFT) is not an offer. This RFT is an invitation for persons to submit a proposal for the provision of the goods or services set out in this RFT.

Accuracy: While all due care has been taken in connection with the preparation of this RFT, AHPRA does not warrant the accuracy of the content of the RFT and AHPRA will not be liable for any omission from the RFT.

Additions and amendments: AHPRA reserves the right to change any information in, or to issue addenda to, this RFT.

Representations: No representation made by or on behalf of AHPRA in relation to the RFT (or its subject matter) will be binding on AHPRA unless that representation is expressly incorporated into the contract(s) ultimately entered into between AHPRA and a tenderer.

#### Explanations:

- Verbal explanations or instructions given prior to acceptance of a proposal shall not bind AHPRA.
- Reference in this document to a contract means the Agreement included with this document, unless otherwise stated.
- References to AHPRA mean Australian Health Practitioner Regulation Agency, unless otherwise stated.

Confidentiality: All persons (including tenderers) obtaining or receiving the RFT and any other information in connection with the RFT or the tendering process must keep the contents of the RFT and such other information confidential. AHPRA may require persons and organisations wishing to access or obtain a copy of this RFT or certain parts of it to execute a deed of confidentiality (in a form required by, or satisfactory to, AHPRA) before or after access is granted.

#### Financial assessments

AHPRA reserves the right to engage a third party to carry out assessments of tenderers' financial, technical, planning and other resource capability.

#### Format of submission

A Tender Response is included at Part D of this document. Tenderers must address their responses to the specifications and will be assessed against the evaluation criteria. The Tender Response is structured to reflect the information requirements of this tender and tenderers are advised to use the Tender Response in preparation of their tenders.

#### Legal entity

Tenderers must provide proof of their legal status. A legal agreement/contract can only be entered into by AHPRA with an agency or individual with legal status established under local corporations law.

AHPRA prefers to deal with suppliers or providers who have an Australian Business Number (ABN), unless there is clear evidence that the relevant supply is not assessable for income tax purposes (hobby or recreational interest).

#### Consortia and trustees

There are three legal and management options available to consortia wishing to tender. Each of these types of arrangements is acceptable to AHPRA:

- Incorporate as a single body
- Each Member signs as part of a Non Incorporated Consortium
- Subcontracting by the Lead Agency to members of the Consortium.

Where the tenderer is a consortium, the tender must indicate which parts of the service it is proposed that each entity comprising the Consortium would provide and how the Contractor and Sub-contractor(s) would relate to each other to ensure full provision of the required service.

Where a trustee structure is being used by a tenderer, the tenderer may be required to provide a copy of the relevant trust deed or a letter from the tenderer's solicitors confirming that the trustee is fully authorised to enter into the proposed contract, is acting within its powers under the trust deed and can be indemnified from the assets of the trust.

#### Form and application of agreement

The successful tenderer will be required to enter into AHPRA's standard form of agreement, a sample copy of which is at Attachment 1.

A contract for delivery or provision of goods or services described in this document does not exist until both parties have executed the applicable standard AHPRA agreement.

Contractors will be required to comply with appropriate statutory document retention practices, which may include long-term storage of electronic and hard copy documents for up to 25 years.

#### Statement of departures

Tenderers must state in their tenders that there are no departures from the specification (Part B) of this document and the conditions of AHPRA's standard form of agreement included with this document or, where there are departures to these sections, submit with their tender a tabulated statement detailing the departures in order of the relevant clauses.

By submission of a tender in response to this document, tenderers are deemed to have accepted these Conditions of Tender.

#### 2. Lodgement of proposals

Proposals in response to the Request for Tender must be received by **14 February 2014** and emailed to the following address: tenders@ahpra.gov.au

Completed proposals must be received at the above e-mail address by precisely **2:00 pm**, on **14** February **2014**.

The closing time of **2:00 pm** is defined as **2:00 pm** Australian Eastern Standard Time, or **2:00 pm** Australian Eastern Daylight Time, as determined by Telstra's Recorded Time Service (phone 1194).

AHPRA may in its absolute discretion extend the closing time by providing written notice to tenderers.

One electronic copy of the entire proposal must be submitted. If the tender proposal is too large to be transmitted via e-mail, it can be copied onto a USB drive and hand delivered to the relevant AHPRA office. Please contact the Contact Officer for this tender (see section 12.1 for details) well in advance of the closing date to make the necessary arrangements for hand delivery.

Other than as set out in this document, late, facsimiled, or incomplete proposals will not be accepted.

Unless exceptional circumstances apply as described below, tenders received after the time allowed for the delivery of tenders are deemed ineligible for consideration.

Late tenders will only be opened to identify a business name and address.

The Contact Officer will promptly inform a tenderer that their tender was late and could not be considered.

#### Acceptance of late tenders only in exceptional circumstances

A late tender may only be accepted at the sole discretion of AHPRA, if it can be clearly demonstrated that AHPRA's receiving arrangements were at fault, i.e. delivery to the designated e-mail address was hindered in some manner including a major/critical incident, and that the integrity of the tender process will not be compromised by accepting a late tender.

Proposals delivered by the tenderers or their representative (including couriers) must be lodged as outlined above before the specified closing time. If a USB drive is being hand delivered, sufficient delivery time should also be allowed to account for building management security arrangements.

AHPRA staff cannot accept responsibility for lodging tenders on behalf of tenderers.

Proposals must be signed and dated by an authorised officer of the tenderer.

All proposals must be in the English language.

Proposals will be opened after 4:30pm on the closing date of tenders and notification of receipt will be forwarded to each tenderer.

#### 3. Requests for further information

#### Clarification of processes

Prospective tenderers may telephone Bronwyn Benn, Property and Procurement Manager on +61 03 8708 9198 or <a href="mailto:bronwyn.benn@ahpra.gov.au">bronwyn.benn@ahpra.gov.au</a> to clarify matters relating to the tender process. Verbal explanations or instructions given to prospective tenderers prior to the acceptance of the proposal shall not bind AHPRA.

#### Clarification of tender specification or additional information

Requests for clarification of tender specifications or additional information, marked "confidential", must be made in writing via email.

Address such requests to <a href="mailto:nmbafeedback@ahpra.gov.au">nmbafeedback@ahpra.gov.au</a> marked to the attention of Jocelyn Small, Program Manager, Nursing and Midwifery.

All requests for clarification or for additional information must be lodged by the nominated date (refer Key dates table) to allow sufficient time for response and information to be provided to all parties requesting tender documentation. The response of AHPRA to requests for clarification or additional information is entirely at the discretion of AHPRA and AHPRA reserves the right not to respond to any question or request, irrespective of when such question or request is received. In any event, AHPRA will not provide information later than three days before close of tender.

Except where AHPRA is of the opinion that issues raised apply only to an individual tenderer, answers provided by AHPRA to tenderer requests for clarification or additional information will be made available (without identifying the source of the inquiry) to all parties who have requested tender documentation.

#### Additional information required by AHPRA

If additional information to that contained in a proposal is required by AHPRA when proposals are being considered, written information and/or interviews may be requested to obtain such additional information at no cost to AHPRA.

The name and telephone number of an officer or employee of the tenderer capable of clarifying technical and commercial aspects of the proposal must be provided.

AHPRA may invite some or all tenderers to give a presentation to AHPRA in relation to their tenders, including (where the RFT relates in whole or in part to goods) demonstration of the goods. AHPRA is under no obligation to invite any presentations from tenderers.

In addition to presentations, AHPRA may request some or all tenderers to:

- conduct a site visit;
- provide references; and/or
- make themselves available for Panel interviews.

#### References

In their tender response tenderers must nominate and provide contact details of at least two referees whose organisations have been supplied with services similar to those requested in this document, and of whom AHPRA staff considering proposals may make inquiries to assist in establishing the suitability of any item or service tendered.

#### Negotiations and best and final offers

AHPRA is under no obligation to conduct any negotiations with tenderers.

After shortlisting, AHPRA may elect to engage in detailed discussions and negotiations with one or more tenderers, with a view to maximising the benefits of the tenders submitted.

As part of this negotiation process, AHPRA may request such a tenderer to improve one or more aspects of their tender, including any technical, financial, corporate or legal components.

Tenderers or, where the tendering process involves a shortlisting process, shortlisted tenderers, may be invited by AHPRA to submit a best and final offer in relation to all or certain aspects of their respective tenders.

AHPRA is under no obligation to give a tenderer the opportunity to submit a best and final offer. If AHPRA chooses to give a tenderer the opportunity to submit a best and final offer, it is under no obligation to give notification before the closing time that such opportunity will be given.

Notwithstanding the possibility that AHPRA may give a tenderer the opportunity to submit a best and final offer, a tenderer should be aware that AHPRA will, in conducting its evaluation of tenders, rely on all information (including all representations) contained in such tenders. Tenderers are therefore encouraged to submit their best and final offers in the first instance.

#### 4. Reservations

#### Withdrawal from process

AHPRA reserves the right to withdraw from the tender process described in this document for whatever reason, prior to the signing of any agreement with any party for the delivery of goods or services described in this document.

#### Lowest cost proposal

The lowest cost proposal, or any proposal, will not necessarily be accepted.

#### Negotiation

AHPRA may, in its absolute discretion, decide not to enter into pre-contractual or any negotiations with any tenderer.

A tenderer is bound by its tender (including the Statement of Compliance to the Proposed Agreement forming part of the tenderer's submission) and, if selected as a successful tenderer, must, if requested by AHPRA, enter into a contract on the basis of the tender without negotiation.

AHPRA is under no obligation to appoint a successful tenderer or tenderers (as the case may be), or to enter into a contract with a successful tenderer or any other person, if it is unable to identify a tender that complies in all relevant respects with the requirements of AHPRA, or if to do so would otherwise not be in the best interests of AHPRA or the National Boards. For the avoidance of any doubt, in these circumstances AHPRA will be free to proceed via any alternative process.

AHPRA may conduct a debriefing session for all tenderers (successful and unsuccessful). Attendance at this debriefing session is optional.

#### Part offers

AHPRA reserves the right to accept tenders in relation to some and not all of the scope of activity described, or appoint one, more than one or no organisation on the basis of the tenders received.

#### **AHPRA's rights**

Notwithstanding anything else in this document, and without limiting its rights at law or otherwise, AHPRA reserves the right, in its absolute discretion at any time, to:

- cease to proceed with, or suspend the tendering process;
- alter the structure and/or the timing of the RFT or the tendering process;
- vary or extend any time or date specified in this RFT for all or any tenderers or other persons;
- terminate the participation of any tenderer or any other person in the tendering process;
- require additional information or clarification from any tenderer or any other person or provide additional information or clarification;
- negotiate with any one or more tenderers and allow any tenderer to alter its tender;
- reject any tender that does not comply with the requirements of this RFT; or
- consider and accept or reject any alternative proposals.

#### 5. Conflicts of Interest

Tenderers must declare to AHPRA any matter or issue which is, may be perceived to be or may lead to, a conflict of interest regarding their proposal or participation in supply of the services described. Tenderers must outline a strategy so that any actual conflict of interest will be avoided.

#### 6. Confidentiality and Intellectual Property

All proposals and any accompanying documents become the property of AHPRA.

Ownership of all information, reports or data provided by AHPRA to tenderers resides with AHPRA. The tenderer shall not, without written approval of the Chief Executive Officer of AHPRA, use the information or reports other than in the development of the proposal or the performance of the assignment. Such information, in whatever form provided by AHPRA or converted by the tenderer, must be destroyed in a secure fashion following advice of the outcome of the tender or at completion of the assignment.

#### 7. Probity procedures

#### Notification of probity breach required

Should any tenderer consider that the tender process under this document has failed to accord it fair right to be considered as a successful tenderer or that it has been prejudiced by any breach of these Conditions of Tender or other relevant principle affecting the tenders or their evaluation, the tenderer must provide immediate notice of the alleged failure or breach to the Contact Person. Notification must set out the issues in dispute, the impact upon the tenderer's interests, any relevant background information and the outcome desired.

#### Timeliness of notification

Delay in notification of a probity breach, or notification after the announcement of the successful tender will preclude a tenderer from relying upon or taking action based upon such breach.

#### **Resolution of disputes**

Dispute over the notification of breach will be resolved according to the Dispute Resolution section and clauses in AHPRA's standard agreement.

#### 8. Disclosure

#### Presumption to full disclosure

AHPRA has a strong presumption in favour of disclosing contracts and, in determining whether any clauses should be confidential, specific Freedom of Information (FOI) principles (including a public interest test) will apply.

#### Disclosure of tender and contract details

Subject to this clause and the Conditions of Contract, all documents provided by the tenderer during the tender process will be held in confidence so far as the law permits. Notwithstanding any copyright or other intellectual property right that may subsist in the tender documents, the tenderer, by submitting the tender, licenses AHPRA to reproduce the whole or any portion of the tender documents for the purposes of tender evaluation.

In submitting its tender the tenderer accepts that AHPRA may publish (on the internet or otherwise) information including the name of the successful or recommended tenderer, the value of the successful tender and the Contractor's name together with the provisions of the contract generally.

#### Non-disclosure of contract provisions

Non-disclosure of contract provisions must be justified under the principles for exemption of the *Freedom* of *Information Act*, providing that information acquired by an agency or a Minister from a business, commercial or financial undertaking is exempt under the Act if the information relates to 'trade secrets' or other matters of a business, commercial or financial nature and the disclosure would be likely to expose the undertaking unreasonably to disadvantage. AHPRA will consider these arguments in the tender evaluation and negotiations with tenderers.

#### 9. Lobbying

Any tenderer who attempts to exert influence on the outcome of the tender process by lobbying, directly or indirectly, AHPRA staff, AHPRA Managers, Board Members, Agency Management Committee members or Members of Parliament, will be disqualified from the tender process.

A tenderer who offers AHPRA staff or other persons engaged in the tender process by AHPRA anything that, in the opinion of AHPRA, could undermine the impartiality of the tender process, and/or could create an actual or a perceived conflict of interest (including but not limited to offers of gifts, hospitality, and favours), will be disqualified from the tender process.

#### 10. Dumping of goods

Tender bids from suppliers who are offering goods subject to an Australian Customs Dumping Notice will be disqualified from further consideration.

AHPRA reserves the right to suspend an agreement where the supplier is providing goods subject to an Australian Customs Dumping Notice.

#### 11. Pricing

Tenders must contain a detailed cost summary as well as relevant stage and total project costing. If relevant, the tender must state the price for each unit of output.

All prices shall be fixed for at least 90 days from the date of submission of tenders. Tenderers must confirm the period of price validity in their tender.

Price variations over the period of the contract must be advised. Tenderers must state the factor and reasons for any variation.

All prices quoted must be represented in Australian dollars.

#### 12. Payments

Tenderers must indicate whether they have the capacity to accept electronic funds transfer as a facility for contract payments.

A payment schedule will be negotiated with the successful tenderer. AHPRA's preferred position is to make payments according to delivery of outputs or satisfactory achievement of key project stages.

#### 13. Alternative proposals

Tenderers may submit more than one offer. Each such offer must be made as separate tender documentation and clearly marked Alternative Proposal.

Tenders which do not comply with the requirements of these Conditions of Tender may be considered at AHPRA's sole discretion.

#### 14. Anti-competitive conduct

Tenderers and their respective officers, employees, agents and advisers must not engage in any collusion, anti-competitive conduct or any other similar conduct with any other tenderer or any other person in relation to the preparation, content or lodgement of their tender. In addition to any other remedies available to it under law or contract, AHPRA may, in its absolute discretion, immediately disqualify a tenderer that it believes has engaged in such collusive or anti-competitive conduct.

#### 15. Tenderer warranties

By submitting a tender, a tenderer warrants that:

- in lodging its tender it did not rely on any express or implied statement, warranty or representation, whether oral, written, or otherwise made by or on behalf of AHPRA, its officers, employees, agents or advisers other than any statement, warranty or representation expressly contained in the RFT;
- it did not use the improper assistance of AHPRA employees or information unlawfully obtained from AHPRA in compiling its tender;
- it has examined this RFT, and any other documents referenced or referred to herein, and any other information made available in writing by AHPRA to tenderers for the purposes of submitting a tender:
- it has sought and examined all necessary information which is obtainable by making reasonable enquiries relevant to the risks and other circumstances affecting its tender;
- it has otherwise obtained all information and advice necessary for the preparation of its tender;
- it is responsible for all costs and expenses related to the preparation and lodgement of its tender, any subsequent negotiation, and any future process connected with or relating to the tendering process:
- it otherwise accepts and will comply with the rules set out in this Part C of the RFT; and
- it will provide additional information in a timely manner as requested by AHPRA to clarify any matters contained in the tender.

#### 16. General Conditions of Response

This must be signed by an authorised officer of the tenderer.

# Part D – Tender response schedule

## 1. Tenderer details

Tenderers are to complete Parts 1 to 5 of the tender response.

# **Tendering Organisation**

Years of operation in this capacity

| Full legal name                                 |             |
|---|-------------|
| Trading name                                    |             |
| Entity status (eg: Partnership, Company etc)    |             |
| ACN number                                      |             |
| Registration for GST                            | (Yes or No) |
| Australian Business Number (ABN)                |             |
| Place of incorporation                          |             |
| Postal address                                  |             |
| Principal office                                |             |
| Contact person                                  |             |
| Position/Title                                  |             |
| Telephone no                                    |             |
| Mobile no                                       |             |
| Facsimile no                                    |             |
| E-mail address                                  |             |
| Sub-contractor #1                               |             |
| Name  |             |
| Address   |             |
| Tasks/aspects/scope of project to be undertaken |             |
| Sub-contractor #2                               |             |
| Name  |             |
| Address   |             |
| Tasks/aspects/scope of project to be undertaken |             |
| [Repeat as Required]                            |             |
| Profile of tenderer / experience                |             |
| Range of services currently delivered           |             |
|   |             |

#### **Financial capability**

Tenderers are required to demonstrate that they have the financial capacity to provide, over the term of the contract, all the requirements specified in this RET. Accordingly, please provide the following information

| If t | ntract, all the requirements specified in this RFT.<br>he answer to any of the following questions is yes<br>te that AHPRA undertakes to treat any inform  |  |
|------|--|--|
| (a)  | Are there any significant events, matters or circumstances which have arisen since the end of the last financial year which may significantly affect the operations of the tenderer?   |  |
| (b)  | Are there any mergers/acquisitions either recent (within the past 12 months) or which are imminent?  |  |
| (c)  | Are there any proceedings, either actual or threatened, against the tenderer, its parent or associated entities or any director of the tenderer, its parent or associated entities or have there been any such proceedings within the past five years? If so, what (if any) remedial action has been taken in respect of such proceedings? |  |
| (d)  | Are there any bankruptcy actions against a director of the tenderer, its parent or associated entities, or has there been within the past five years?  |  |
| (e)  | Are there any de-registration actions against the tenderer, its parent or associated entities on foot, or have there been any within the past five years?  |  |
| (f)  | Are there any insolvency proceedings, actual or threatened (including voluntary administration, application to wind up, or other like action) against the tenderer, its parent or associated entities on foot, or have there been any within the past five years?  |  |
| (g)  | Is the tenderer, its parent or associated entities currently in default of any agreement, contract, order or award that would or would be likely to adversely affect the financial capacity of the tenderer to provide the goods or services contemplated by this RFT?   |  |
| (h)  | Are there any other factors which could adversely impact on the financial ability of the tenderer to successfully perform the obligations contemplated by this RFT?  |  |
| (i)  | Is the tenderer solvent and able to meet its debts as and when they fall due in the normal course of business?   |  |

In addition to the information required above, tenderers are required to undertake to provide to AHPRA (or its nominated agent) upon request all such information as AHPRA reasonably requires to satisfy itself that tenderers are financially viable and have the financial capability to provide the goods or services for which they are tendering and to otherwise meet their obligations under the Proposed Contract.

| Provide your undertaking to comply with this request. |             |
|---|-------------|
| Will you provide valid tax invoices?                  | (Yes or No) |

## Insurances

| Proof of insurance cover: | Provider   | Policy<br>Number | Expiry Date | Limit of Liability |
|---------------------------|--|------------------|-------------|--------------------|
| Public liability          |  |                  |             |                    |
| Professional indemnity    |  |                  |             |                    |
| Others as relevant        |  |                  |             |                    |
| Relevant exclusions:      | (Provide separately summary of any <i>relevant</i> exclusions to the above, and their potential impact on this contract) |                  |             |                    |

# **Technical capability**

| Summary of entity's achievements |  |
|----------------------------------|--|
| Technical capability             |  |
| Quality Accreditation Standard   |  |

# Qualifications and experience of key project staff [Repeat table as required]

| Name                           |  |
|--------------------------------|--|
| Title/Office Held              |  |
| Qualifications                 |  |
| Previous Experience            |  |
| Role/functions to be performed |  |

#### 2. References

#### Referee #1

| Company name             |  |
|--------------------------|--|
| Postal address           |  |
| Contact person           |  |
| Position/Title           |  |
| Telephone no             |  |
| Email address            |  |
| Nature of work performed |  |

#### Referee #2

| Company name             |  |
|--------------------------|--|
| Postal address           |  |
| Street address           |  |
| Contact person           |  |
| Position/Title           |  |
| Telephone no             |  |
| Facsimile no             |  |
| Nature of work performed |  |

#### 3. Evaluation criteria

#### Evaluation criteria – Overview (For tenderer's information only)

Delete the following prior to submission of your tender response

Tenderers are to provide their proposal in relation to the evaluation criteria by completing 'Response to evaluation criteria' below.

In completing your response to the evaluation criteria documented in Part B: 'Specification', tenderers should *consider* the following aspects in their response, as relevant, by addressing or providing the following:

- how the project/service will be implemented, managed and monitored (demonstrating your understanding of the project and its structure). Note: The extent to which a practical, workable and sector sensitive approach is developed is a key consideration
- an understanding of the nature of each deliverable and how you intend to provide the components of each deliverable
- a detailed and considered discussion of the proposed methodology and how it addresses the key needs of the tender as described in the tender specification
- sufficient information to demonstrate adequate financial, technical and other resources capability to successfully undertake the requirement.
- any relevant supporting documents
- extent of any relevant experience
- broad approach to the project
- components, sub components and major tasks
- timetable indicating sequence and duration of each task, prepared in accordance with the key dates nominated in this document
- key project review points
- deliverables and outcomes for each phase of the project
- how any standards specified in this tender specification will be satisfied
- tenderer inputs
- AHPRA resource/input required
- other stakeholder input or partnering relationships required and how they will be established and managed
- how the service will integrate with and/or complement services provided by the tenderer or other agencies, suppliers or providers
- data collection and analysis arrangements
- staff management and development.

#### Response to evaluation criteria

Your response against the evaluation criteria must be included below.

NOTE: Tenderers may rely on the information they have already provided in the previous tables in relation to any criterion if the tenderer regards such information as satisfactorily addressing the relevant criterion. If this is done, it should be noted against the relevant criterion.

| #          | Criterion name   | Descriptor  | Expected bidder's response   | Criterion weighted value |
|------------|--|---|--|--------------------------|
| 1          | Understanding health professional impairment in the context of the health professional regulatory system | <ul> <li>Detailed knowledge and understanding of:</li> <li>the issues relating to impairment of health professionals in relation to regulation</li> <li>the National Board and other health professional National Boards' statutory roles in the context of the National Regulation and Accreditation Scheme</li> <li>Availability and diversity of referral, treatment and rehabilitation services</li> </ul>  | Bidder must demonstrate a strong understanding of the national accreditation and regulation scheme   | Vital<br>(3)             |
| Your respo | nse to this criterion:   |   |  |                          |
|            |  |   |  |                          |
| 2.         | Qualifications and experience of   | Appropriate and relevant capability (credentials and  | Didder must demonstrate experience in similar  |                          |
|            | key staff  | experience of at least 5 years) in research design and implementation to ensure scientific principles are applied in a final report and recommendations. Factors include:  • demonstration of contemporary knowledge and understanding of national and international health professional regulatory environments  • research experience that entails literature reviews, critical analysis and reporting on findings  • demonstration of experience in cost benefit analysis and health model development | Bidder must demonstrate experience in similar research work that has been delivered successfully, including the ability to reflect research findings into an easily accessible report with recommendations and sets of standards | Vital<br>(3)             |

| 3.            | Research methodology                     | The ability to clearly document and articulate the research methodology to be used and the rationale for the selection.   | The bidder's approach described must be valid, innovative and effective to ensure delivery of project outcomes and deliverables as specified.    | Highly important (2) |
|---------------|--|---|--|----------------------|
| Your response | onse to this criterion:                  |   |  |                      |
|               |  |   |  |                      |
| 4.            | Proposed research organisation           | Satisfactory financial, technical support and project management capability to fulfil the specifications of the project as reflected in a submitted workplan with achievable milestones /project outcomes and a proposed budget with fees payable schedule. | The bidder is available to fulfil the requirements of the tender specification at the times specific and within the designated budget proposed.  | Highly important (2) |
| Your response | onse to this criterion:                  |   |  |                      |
|               |  |   |  |                      |
| 5.            | Communication and stakeholder engagement | Demonstrated experience and excellent track record of successfully engaging, motivating and communicating with a diverse range of stakeholders  | Bidder must be able to provide evidence of national and international stakeholder engagement and a proposed draft high level communications plan | Vital<br>(3)         |
| Your response | onse to this criterion:                  |   | ·  |                      |
|               |  |   |  |                      |

#### Price/Cost of proposal

To enable the viability of pricing to be evaluated, tenders must include an itemised budget with costings for each stage of the contract. All prices must be in Australian dollars.

All prices shall be fixed for at least 90 days from the date of submission of tenders. Tenderers must confirm the period of price validity in their tender. If price varies over the period of the contract, indicate the factor and reasons for the variation.

All prices must be GST inclusive (where applicable).

| Price validity   |  |
|--|--|
| Prices remain valid from the date of submission of tender until: |  |

| Price va        | ariation (Stat | e following of | any other mechanism if relevant) |           |
|-----------------|----------------|----------------|----------------------------------|-----------|
| Degree (%)      | From (dat      | e) Ra          | onale                            |           |
|                 |                |                |                                  |           |
| Item            |                |                |                                  | Cost (\$) |
| Research        |                |                |                                  |           |
| Establishment   | costs (itemis  | e componer     | )                                |           |
| Project Manag   | er             | Rate \$        | Days/Hours                       |           |
| Project Staff # |                | Rate \$        | Days/Hours                       |           |
| Administration  |                |                | <u> </u>                         |           |
| Management of   | costs          |                |                                  |           |
| Infrastructure  |                |                |                                  |           |
| Equipment cos   | sts            |                |                                  |           |
| Other           |                |                |                                  |           |
| Subtotal: Tot   | al cost for re | search         |                                  |           |
| Observations    | •              |                |                                  | <u> </u>  |
| Establishment   | costs (itemis  | e componer     | )                                |           |
| Project Manag   | jer            | Project Ma     | ager Project Manager             |           |
| Project Staff # |                | Project St     |                                  |           |
| Administration  | costs          |                |                                  |           |
| Management      | costs          |                |                                  |           |
| Infrastructure  | costs          |                |                                  |           |
| Equipment cos   | sts            |                |                                  |           |
| Other           |                |                |                                  |           |
| Subtotal: Tot   | al cost for ol | oservation     |                                  |           |
| Consultation    | and validation | on             |                                  |           |
| Establishment   | Costs (itemis  | se compone     | 5)                               |           |
| Project Manag   | jer            | Rate \$        | Days/Hours                       |           |
| Project Staff # |                | Rate \$        | Days/Hours                       |           |
| Administration  | costs          |                |                                  |           |
| Management of   | costs          |                |                                  |           |
| Infrastructure  | costs          |                |                                  |           |
| Equipment cos   | sts            |                |                                  |           |
| Other           |                |                |                                  |           |
|                 |                |                | and validation                   |           |
| Total charge    | (GST inclusi   | ve)            |                                  | \$        |

#### 4. Disclosure of Contract Information

The Conditions of Tender include provision for disclosure of contract information. If you wish to withhold the disclosure of specific contract information, you must detail how the release of this information will expose trade secrets or expose the business unreasonably to disadvantage. AHPRA will consider these arguments in the tender evaluation and negotiations with tenderers.

Non-disclosure of contract provisions must be justified under the principles for exemption within the Freedom of Information legislation applying in the particular State or Territory, providing that information acquired by an agency or a Minister from a business, commercial or financial undertaking is exempt under the Act if the information relates to <u>trade secrets</u> or other matters of a business, commercial or financial nature and the disclosure would be likely to expose the undertaking unreasonably to disadvantage.

#### **Trade secrets**

In considering whether specific information should be categorised as a trade secret, submitters should assess:

- The extent to which it is known outside of your business
- The extent to which it is known by the persons engaged in your business
- Any measures taken to guard its secrecy
- Its value to your business and to any competitors
- The amount of money and effort invested in developing the information
- The ease or difficulty with which others may acquire or develop this information

| Trade secrets not to be disclosed: |
|------------------------------------|
|                                    |

#### Unreasonable disadvantage

In determining whether disclosure of specific information will expose your business unreasonably to disadvantage, you should consider the relevant sections of the FOI Act. Broadly, you should consider whether:

- The information is generally available to competitors
- It could be disclosed without causing substantial harm to the competitive position of the business

| Unreasonable disadvantage disclosure would cause |  |  |
|--|--|--|
|  |  |  |

#### 5. Acceptance of terms and conditions

An authorised officer of the tenderer must signify acceptance of the terms and conditions under which the tender is advertised, including the warranties given by the tenderer in section headed 'Tenderer Warranties' of Part C, Conditions of Tender.

Signature as indicated in this part, and submission of a proposal in response to the Request For Tender, signifies acceptance of all terms and conditions unless specifically indicated in this section by the tenderer.

Tenderers must indicate their understanding and acceptance of each part of this tender document, including the attached AHPRA standard form of agreement, by signing or initialling in the table below. Where any part of this tender is not understood or accepted, tenderers must attach a tabulated Statement of Departures with explanation of why that part is not accepted.

| Acceptance of conditions                  |                      |   |
|---|----------------------|---|
| Part                                      | Acceptance (initial) | Non-acceptance<br>(initial, and attach<br>tabulated Statement<br>of Departures) |
| Part A: General information for tenderers |                      |   |
| Part B: Tender specifications             |                      |   |
| Part C: Conditions of tender              |                      |   |
| Part D: Tender response schedules         |                      |   |
| Attachment 1: Standard AHPRA Agreement    |                      |   |
|   |                      |   |

| Endorsement                                  |  |
|--|--|
| Signature of authorised officer for tenderer |  |
| Name of authorised officer                   |  |
| Title/Office held                            |  |
| Date   |  |